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First Named Inventor

POWER OF ATTORNEY

OR

OF ATTORNEY

10/666,090

9/13/2003

Robert C. Lam et al.

REVOCATION OF POWER OF ATTORNEY			High Coefficient Friction Mat	
WITH A NEW POWER OF ATTORNEY Art Unit		1794	1794	
AND	Examiner Name	Peter Y. Choi	Peter Y. Choi	
CHANGE OF CORRESPONDENCE ADDRESS Attorney Docket Nu		lumber DKT02091 (0309.40	DKT02091 (0309,4091,902)	
I hereby revoke all previous powers of attorney given in the above-identified application.				
A Power of Attorney is submitted herewith.				
OR I hereby appoint Practitioner(s) associated with the following Number as my/our attorney(s) or agent(s) to prosecute the a identified above, and to transact all business in the United S and Trademark Office connected therewith:	application 1	67424		
00				
Thereby appoint Practitioner(s) named below as mylour attorney(s) or agent(s) to prosecute the application identified above, end to transact all business in the United States Patent and Trademark Office connected therewith:				
Practitioner(s) Name	Registration Number			
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Telephone	Email			
I am the:				
Applicant/Inventor.				
Assignee of record of the entire Interest. See 37 CFR 3.71. Statement under 37 CFR 3.73(b) (Form PTC/SB/66) submitted herewith or filled on				
SIGNATURE of Applicant or Assignee of Record				
Signature Jac (ana Date 330-09			-37	
Name Fara Karaln Telephone				
Title and Company Assistant Secretary, BorgWarner Inc.				
NOTE: Signatures of all the inventors, or assignces of record of the entire interest or their representative(s) are required. Submit multiple forms if more than one signature is required, see below.				
Total of 2 forms are submitted.				

This calculation of information is required by 37 CFR 1.31, 1.32 and 1.33. The information is required to detail or retain a benefit in the public which is is because the USPT Or is processly an application. Confidentially is governed by 30 LSC, 12 and 15 CFT.

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STATEMEN	I UNDER 37 GFR 3.73(D)
Applicant/Patent Owner. BorgWarner Inc.	
Application No./Patent No.: 10/666,090	Filed/issue Date: 9/13/2003
Titled: High Coefficient Friction Material With Symme	
BorgWarner Inc. , a	Corporation
(Name of Assignee)	(Type of Assignee, e.g., corporation, partnership, university, government agency, etc.
states that it is:	
the assignee of the entire right, title, and interest	in;
an assignee of less than the entire right, title, and (The extent (by percentage) of its ownership inter	rest is %); or
	ty of (a complete assignment from one of the joint inventors was made)
the patent application/patent identified above, by virtue of eit	her:
 An assignment from the inventor(s) of the patent the United States Patent and Trademark Office a copy therefore is attached. 	application/patent identified above. The assignment was recorded in t Reel, or for which a
OR	and the second s
	application/patent identified above, to the current assignee as follows:
1. From: Robert C. Lam, et al.	
The document was recorded in the Uni	ted States Patent and Trademark Office at ₉ 0191, or for which a copy thereof is attached.
2. From: Robert C. Lam, et al.	To: BorgWarner Inc.
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3, From:	To:
	ted States Patent and Trademark Office at
Reel, Frame	or for which a copy thereof is attached.
Additional documents in the chain of title are list	
or concurrently is being, submitted for recordation pur	
accordance with 37 CFR Part 3, to record the assignn	
The undersigned (whose title is supplied below) is authorized	to act on behalf of the assignee.
Fino lara	3-30-09
Signature	Date
Fara Karam	Assistant Secretary, BorgWa
Printed or Typed Name	Title

This collection of Information is required by 97 CFR 9,79(b). The information is required to obtain or retain e banefit by the public which is to file (and by the USP1O to process) an application. Confidentially is governed by 95 U.S.C. 122 and 37 CFR 1.11 and 1.14. This collection is estimated to late 122 minutes to complete, including patienting, propering and stamiling the completed application from the USP1O. There will vary depending upone the individual case. Any comments on the enround of terror you require to complete this form endor suggestions for reducing this bursten, module seen to Chief Information Chief, U.S. the active of the Chief Information Chief, Chief Information Chief Information Chief, Chief Information Chief In for Patents, P.O. Box 1458, Alexandria, VA 22313-1450.